

REQUEST FOR PROPOSAL (RFP)

Financial consumer protection suite with web portal, Al-chatbot and data analytics

Project: Development of a financial consumer protection suite ("the Project") for a financial authority (the "Agency").

Description: A suptech solution comprising (1) a web portal application for managing the intake, processing, and resolution of claims, (2) an Al chatbot for handling claim submissions and resolving inquiries, and (3) a data analytics tool to generate market conduct risk indicators and alerts

Contracting Entity: University of Cambridge, Judge Business School

Countries and Agencies: Superintendency of Popular and Solidary Economy, Ecuador (SEPS)

Grant Value: USD \$100,000 (Phase 1), USD – TBD (Phase 2)

Publication Date: 24 July 2024

Submission of Proposal Deadline: 9 August 2024 23:59 GMT Time (UTC +0)

Project Implementation Dates:

Phase 1: September 2024 – December 2024

• **Phase 2:** January 2025 – April 2025

Procurement Process Managed by: Cambridge SupTech Lab Launchpad at the Cambridge Centre for Alternative Finance (CCAF), the University of Cambridge Judge Business School

Submission: Submit all documents as detailed in Section III (3 a. Submission requirements) below

Queries: email suptech-launchpad@jbs.cam.ac.uk with any queries.

Language: All submissions must be written in English. All applications and data products must be in Spanish.



I. Project Description

The objective of the project is to create a Financial consumer protection Suptech tool with the following components: (1) a Claims Management System (CMS) to enhance the SEPS's ability to analyze, respond to, and manage claims in the Popular and Solidarity Financial Sector efficiently, (2) an Al-chatbot to manage queries from partners, customers and other users related to the supervised financial providers (SFPS); this chatbot will also facilitate the registration/assistance to file a claim; and (3) a data analytics tool to generate market conduct risk indicators and alerts.

The proposals should provide cost and timelines to develop the requirements listed in "Key Technical Requirements" in 2 phases:

- 1. **Phase 1**: A proposal, including cost for a live-production-ready prototype citing the items in Table 1, to be developed, integrated, tested and deployed in the SEPS' Test environment as part of a prototyping phase by December 2024.
 - At this phase, vendors are welcome to submit proposals for developing solutions
 that include some, but not necessarily all, of the specified technical requirements.
 Vendors may also submit proposals for developing a single component (e.g., an
 Al chatbot), a combination of components (e.g., a web portal and a data
 analytics tool), or all three components together (a web portal, an Al-chatbot,
 and a data analytics tool).
 - The cost for the different components of the solution should be presented separately so the Agency can decide whether to proceed with each component.
 - By default, it should be assumed that the entirety of the solution will be transferred
 to the Agency's in-house team at the end of the prototyping phase.
 - Proposals should describe how the technology and source code will be transferred to the financial authority during the deployment, in line with the Agency's intention to transition to in-house maintenance and development. They should also detail the strategy for testing, including a pool of hours for stabilization and technical support to address unforeseen requirements, performance issues, and bug fixes. As well as plans for training, knowledge transfer, and documentation.
 - Throughout the course of the project, the Lab will facilitate conversations between
 the solution provider and Agency (via regular Project Team meetings) to more
 precisely assess which components will transition to in-house development and
 when in the product lifecycle this transition is expected. The solution provider is
 expected to maintain and share up-to-date documentation with the Agency and
 the Lab reflecting the outcomes of these conversations throughout the project.
- 2. **Phase 2:** A proposal including cost and timeline for continued development and operational support beyond the prototype phase until deploying a full live solution that includes the remaining items in Table 1 that cannot be accomplished by December 2024.
 - The timeline should not exceed April 1, 2025 (TBD no longer than 6 months).



- The Agency may opt to engage with the vendor for continued development, enhancements, and/or operational support.
- The cost for the different components of the solution (web portal, Al-chatbot, and data analytics) should be presented separately so the Agency can decide whether to proceed with each component.
- Proposals should describe how the technology and source code will be transferred to the financial authority during deployment, aligning with the Agency's intention to transition to in-house maintenance and development. They should also detail the strategy for testing, including a pool of hours for stabilization and technical support to address unforeseen requirements, performance issues, and bug fixes, along with plans for training, knowledge transfer, and documentation.

Basic Requirements

The suptech solution, comprised of the CMS, Al-chatbot and data analytics tool, will enable the Agency to:

- Enhance the intake, processing, monitoring, and resolution of claims and complaints within the Popular and Solidarity Financial Sector.
- Standardize the processes for resolving claims and complaints in Popular and Solidarity Financial Sector.
- Facilitate claim and complaint submissions and address inquiries using AI to improve access to SEPS' services.
- Standardize SEPS' responses and guidance for inquiries, including integrating financial education messages into inquiries.
- Utilize data analytics to generate operational indicators and alerts to be used for market conduct supervision, thereby enhancing consumer protection supervision outcomes.
- Monitor claims and complaints in real time.
- Reduce operational load.
- Automatically incorporate financial education messages in queries.

Will enable the consumer to:

- Access a user-friendly web platform for submitting claims, linked to a convenient Al-chatbot for both claim submissions and inquiries.
- Efficiently communicate with financial institutions and SEPS (web platform and Alchatbot)
- To provide necessary information (text or documents) throughout the process (web platform and Al-chatbot).
- Track the status of their claims and complaints in real-time (web platform and Al chatbot).
- Ensure that claims/complaints are handled in strict accordance with the existing regulatory framework (web platform).



- Receive more precise, standardized, and timely responses to inquiries, claims, and complaints (web platform and Al-chatbot).
- Gain access to financial education advice and tips (Al-chatbot).
- Boost confidence in the Popular and Solidarity Financial Sector.

Will enable financial institutions (Fls) to:

- Utilize the web portal for registering and processing claims and complaints, thereby enhancing claims and complaints management processes.
- Interact with users through the web portal to request additional information.
- Receive statistics, management indicators, and alerts in accordance with SLAs.
- Submit inquiries to SEPS regarding regulatory or procedural aspects and information structures through the chatbot.
- Improve the claims attention process.
- To have an automated guide (chatbot) to handle problems in the reporting of information structures requested by the SEPS.

High-level requirements

The main deliverable for this collaboration will be a suptech suite with the following core components:

Claims Management System (CMS)

A single point of attention for claims in the popular and solidarity financial sector, where registration and monitoring of claims will be conducted. The web portal to be developed should be deployed in the SEPS data center, for which the following guidelines must be considered:

AI-Chatbot:

Provide users with guided assistance with inquiries raised by any type of user and related to any aspect within the scope of SEPS supervision. For the deployment of the Al chatbot, the vendor must detail the process for transitioning the solution to live production-ready.

Data analytics

Evaluating the risk of market conduct using transactional analysis of structured data from complaints, claims and inquiries. Advanced processing such as text analysis to include unstructured data into the supervisory insights. For the development of reports, dashboards, and information cubes, the following tools may be used, but are not limited to: (1) IBM DataStage - etl (2) IBM Netezza - warehouse (3) Microsoft analysis services - information cubes (4) PowerBI - bi reports (5) jasper - transactional reports.



Production roadmap

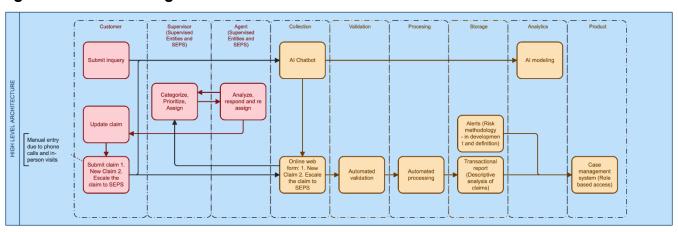
The deployment process includes testing and certifying the software in a pre-production environment before deploying it to production. The vendor should capture and document a production roadmap to plan the go-live phase requirements.

Key lessons documented and disseminated

One of the high-level requirements for the project is the systematic documentation and dissemination of key lessons learned throughout the project lifecycle. This process involves capturing insights, challenges, and successes encountered during the development and implementation phases. These documented lessons are crucial for informing and refining future project designs, ensuring continuous improvement and the application of best practices.

Key Technical Requirements

Figure 1. Data Flow Diagram



The prototype for the financial consumer protection Suptech tool will have the following key elements:

Table 1. Key Requirements

COMPONENT	FEATURE			DESCRIPTION	PRIORITY
Web Portal	1.1	User and Financial	1.1.1	Automated bulk creation of users and financial institutions (Fls) via Excel files	1.1.1 HIGH 1.1.2 HIGH



		institutions (Fls) Creation	1.1.2 Manual creation of users and FIs 1.1.3 Each user account can only be linked to one FI	1.1.3 HIGH 1.1.4 HIGH
			1.1.4 Customize the maximum number of users for each FI	
Web Portal	1.2	User and Fls Management	 1.2.1 Filter by Fls, work teams, role, type of users, etc. 1.2.2 Delete and edit user accounts and Fls 1.2.3 Reset user account passwords 1.2.4 Activate/block users 1.2.5 Assign users to only one work team 1.2.6 Allow administrators and supervisors to create new user profiles, specifying details such as name, email, and role 	1.2.1 HIGH 1.2.2 HIGH 1.2.3 HIGH 1.2.4 HIGH 1.2.5 HIGH 1.2.6 HIGH
Web Portal	1.3	User Authentication	 1.3.1 Users will log in using the web portal 1.3.2 Existent SEPS user accounts will be authenticated using SEPS' Active Directory 1.3.3 Enable Multi-Factor Authentication (MFA) for enhanced security 	1.3.1 HIGH 1.3.2 HIGH 1.3.3 HIGH
Web Portal	1.4	Customize Profile Roles	 1.4.1 Define profiles such as Supervisor, Agent, Admin, and Customer, considering that one profile can be assigned multiple roles 1.4.2 Assign users to profiles based on their responsibilities and access needs. 1.4.3 Customize access control permissions for each role 1.4.4 Delete and edit role and profiles 	1.4.1 HIGH 1.4.2 HIGH 1.4.3 HIGH 1.4.4 HIGH
Web Portal	1.5	Team Creation and Management	 1.5.1 Allow the formation of teams with multiple users 1.5.2 Facilitate the addition and removal of team members 1.5.3 Assign tickets to teams based on category and Fls 1.5.4 Bulk creation of teams via Excel files 1.5.5 Manual creation of teams 1.5.6 Each user account can only be linked to one team 1.5.7 Each team can only be linked to one FI/SEPS. 	1.5.1 MEDIUM 1.5.2 MEDIUM 1.5.3 MEDIUM 1.5.4 MEDIUM 1.5.5 MEDIUM 1.5.6 MEDIUM 1.5.7 MEDIUM
Web Portal	1.6	Ticket Types	 1.6.1 Configure specific ticket types with customized fields to meet business needs. 1.6.2 Support various field types, including text, date, dropdown lists, and attached files. 1.6.3 Enable configuration to validate that attached files have a valid electronic signature, using a web service provided by SEPS. 	1.6.1 HIGH 1.6.2 HIGH 1.6.3 MEDIUM
Web Portal	1.7	Custom Fields	1.7.1 Configure mandatory and optional fields based on the ticket type	1.7.1 HIGH
Web Portal	1.8	Categories and Subcategories	Organize ticket information into a hierarchical structure of categories and subcategories to facilitate classification and management.	1.8.1 MEDIUM
Web Portal	1.9	Submission	1.9.1 The system must generate a unique number for each ticket for tracking purposes	1.9.1 HIGH
Web Portal	1.10	Notification	1.10.1 The tool must be configurable by SEPS to generate automated emails based on system data.	1.10.1 MEDIUM
Web Portal	1.11	Business rules	1.11.1 The tool must be configurable to support workflow and automated validation and processing rules, such as alarms, referrals, duplicates handling and escalations.	1.11.1 MEDIUM
Web Portal	1.12	Collaboration	1.12.1 Provide role-based access and user interfaces for managing tickets, using centralized data storage.	1.12.1 HIGH
Web Portal	1.13	Configurable Stages	1.13.1 Define custom stages for the request lifecycle, such as "New," "In Progress," "Resolved," and "Closed."	1.13.1 HIGH 1.13.2 MEDIUM



			1.13.2 Implement automatic stage transitions based on specific rules.	
Web Portal	1.14	Dynamic Routing	1.14.1 Establish automated routing based on specific rules to efficiently direct tickets 1.14.2 Implement different routing paths depending on the ticket type	1.14.1 MEDIUM 1.14.2 MEDIUM
Web Portal	1.15	Custom Colors	1.15.1 Use distinct colors to visually identify and prioritize each type and category of tickets easily	1.15.1 LOW
Web Portal	1.16	SLA and Automation	1.16.1 Define and monitor Service Level Agreements (SLAs) to ensure timely responses and resolutions that meets customer expectations 1.16.2 Configure distinct SLAs tailored to different ticket types and customer requirements. 1.16.3 Implement automatic actions triggered by specific events, such as automatic escalations when SLAs are breached or resolution times exceed thresholds 1.16.4 Enable automatic notifications for critical activities or changes in request status	1.16.1 HIGH 1.16.2 MEDIUM 1.16.3 MEDIUM 1.16.4 LOW
Web Portal	1.17	Customer Portal	1.17.1 Allow customers to submit new tickets, attach documents, and track ticket statuses 1.17.2 Provide an intuitive and user-friendly interface for for seamless customer interaction 1.17.3 Allow customers to check the current status and history of their tickets 1.17.4 Facilitate communication between customers and support agents through comments and updates 1.17.5 Enable file attachments for comprehensive issue documentation	1.17.1 HIGH 1.17.2 HIGH 1.17.3 HIGH 1.17.4 HIGH 1.17.5 HIGH
Web Portal	1.18	Internal Chatter	1.18.1 Facilitate internal communication among support agents for sharing notes and updates on tickets. 1.18.2 Provide accessible conversation and comment history for all agents based on their role-specific access 1.18.3 Schedule tasks and activities related to tickets to enhance organization and efficiency 1.18.4 Implement automatic reminders and alerts for pending activities	1.18.1 HIGH 1.18.2 HIGH 1.18.3 HIGH 1.18.4 HIGH
Web Portal	1.19	Ticket Assignment	1.19.1 Enable automatic or manual assignment of tickets to specific agents or teams based on their expertise and workload 1.19.2 Establish assignment rules based on default routes for each ticket type	1.19.1 HIGH 1.19.2 MEDIUM
Web Portal	1.20	Reassignment and Tracking	Reassign tickets as needed and maintain a detailed log of the time spent on each ticket 1.20.2 Monitor agent performance and track resolution times	1.20.1 HIGH 1.20.2 MEDIUM
Web Portal	1.21	Integration w/internal and external systems	 1.21.1 Consume the following web services: Web service for identity validation 1.21.2 Publish web services for: Ticket creation Ticket status inquiry 	1.21.1 HIGH 1.21.2 HIGH
Web Portal	1.22	Configuration workflow	 1.2.1 Configure Two Types of Tickets: First Instance Claim (Claims filed directly to the FI) Second Instance Claim (Claims that are escalated to SEPS) 1.2.2 Configure Ticket Statuses. Eg.: New 	1.22.1 HIGH 1.22.2 HIGH 1.22.3 HIGH 1.22.4 HIGH 1.22.5 HIGH 1.22.6 HIGH



 In Progress Rejected Closed 1.2.3 Generate Subcategories. Eg.: Closed with Attention Closed by Withdrawal Closed Due to No Response 1.2.4 Send Notification Emails to the User During the Following Phases. Eg.: New In Progress Rejected 	
- Closed	
1.2.5 For each ticket type, add the following fields and validations (Annex 1)	
1.2.6 To configure the claim management process, refer to Annex 2	

COMPONENT	IDENTIFICATION	FEATURE	DESCRIPTION	PRIORITY
Chatbot	2.1	Start Conversation	The user starts a conversation with the Chatbot.	HIGH
Chatbot	2.2	NLP/GenAI	The chatbot must be able to interact in Spanish and optionally in Quichua to ensure accessibility and understanding. It will interact with the entire regulatory library relevant to the popular and solidarity economy in Ecuador.	HIGH
Chatbot	2.3	Channel integration	The chatbot must support integration with web pages (WebChat) and be attached to SEPS institutional website. The chatbot must support integration with social media (Facebook, WhatsApp, Instagram),	HIGH
Chatbot	2.4	Automate operative task	The chatbot must offer users guided assistance for two main processes: registering claims and addressing inquiries related to any aspect under SEPS supervision. Depending on the inquiry, the chatbot will ask further questions to clarify the query's scope and meaning. It will then reference the relevant legal regulations and detail the procedure to be followed	HIGH
Chatbot	2.2	Accept Data Protection Agreement	The chatbot asks the user to accept a data protection agreement before continuing	HIGH



Chatbot	2.3	Enter Personal Information	The user must enter their name and email address	HIGH
Chatbot	2.4	Display Menu	The chatbot displays a main menu with two options: 1.Claim 2. Inquiry	HIGH
Chatbot	2.5	Enter ID for Complaints	The user enters their personal ID to validate their identity with the Civil Registry of Ecuador database If the user doesn't have an account, they are asked to create one, including OTP verification If the user already has an account, an OTP is sent to the registered email from activity 2.3, which the user must enter If the OTP entry is incorrect, the user can try again with a new OTP. If the code is correct, proceed to the next activity	MEDIUM
Chałboł	2.6	Display claim Menu	The chatbot shows the claims menu categorized by type (approx. 15 types) related to financial products and services	MEDIUM
Chatbot	2.7	Select Claim Type	The user selects the type of claim based on their need. The chatbot then asks if it is a new claim, which will be routed to the financial entity, or a second instance claim, which will be routed to SEPS	MEDIUM
Chatbot	2.8	Enter Claim (interactive dialogue)	FIRST INSTANCE (ENTITY) 1. The user enters the claim and interacts with the chatbot through a series of questions and answers to complete the SEPS claim form, including: Background of the complaint Controlled entity data: (validating RUC or company name with the registry) User's role (if they are a legal representative or have a special power of attorney, they must enter the affected user's information) Priority attention group (elderly, disabled, women, etc.) Specific request Attached documents (evidence of the claim) The chatbot processes whether the claim is valid or not. If the claim is not valid, it rejects it and redirects the user to the claims menu If the claim is valid, it proceeds to the next activity	MEDIUM



Chatbot	2.09	Capture Ticket Number	The chatbot displays the ticket number generated on the web portal	MEDIUM
Chatbot	2.10	Send Ticket number to User	The chatbot sends the ticket number to the user's registered email	MEDIUM
Chatbot	2.11	Register Claim on Web Portal	Simultaneously with emailing the user, the claim data is registered on the web portal along with the corresponding ticket number	MEDIUM
Chatbot	2.12	Enter Ticket Number	SECOND INSTANCE CLAIM (Claim escalated to SEPS) If the user requests escalation to SEPS (second instance), they must enter the generated ticket number from the first instance. The chatbot validates the following: • If the ticket is within the timeframe, it informs the user that their request is in process and concludes the activity • If the first-instance ticket is closed, it proceeds to be attended in the second instance, provided the user is not satisfied with the entity's response or if there's no response	MEDIUM
Chatbot	2.13	Inform the User	If ticket within timeframe The Chatbot informs the user that the first-instance ticket is still within the timeframe and concludes the activity	MEDIUM
Chatbot	2.14	Enter Second instance claim	If ticket closed The user files a second instance claim by interacting with the chatbot through a series of questions and answers to complete SEPS' second instance claim form. This includes: • Entering the non-conforming comment along with the entity's response or lack thereof. • Attaching supporting documentation. Subsequently, the Chatbot proceeds with activity 2.9 and continues the process.	MEDIUM
Chatbot	2.15	Enter ID for Inquiries	The user enters their personal ID to validate their identity with the Civil Registry of Ecuador database.	HIGH



Chatbot	2.16	Display Inquiry Menu	The chatbot shows the inquiry menu categorized by type (approx. 15 types), including inquiries related to regulations, service procedures, technical information structures manuals, claim status, and others.	HIGH
Chatbot	2.17	Choose Inquiry Option	The user selects the inquiry type according to their need.	HIGH
Chatbot	2.18	Submit Inquiry (interactive dialogue)	The user enters the inquiry details and engages in an interactive dialogue with the chatbot. The chatbot uses GenAl to analyze the text and process the inquiry. If the inquiry is invalid, it returns to the inquiry menu from activity 2.17 If the inquiry is valid, it proceeds to the next activity	HIGH
Chatbot	2.19	Answer Inquiry	The Chatbot responds to the inquiry based on the current legal regulations, service procedures, and technical information structures manuals, resulting in one of the following outcomes: User is satisfied User is not satisfied or requires additional information	HIGH
Chatbot	2.20	Conduct Satisfaction Survey and Conclude	User is Satisfied If the user is satisfied with the inquiry response, a satisfaction survey is sent, and the inquiry concludes.	MEDIUM
Chatbot	2.21	Start livechat	User not Satisfied or Needs More Information If the user is not satisfied or needs more information: • For general inquiries, they are transferred to an agent for online chat support • For information structure inquiries, they are redirected to the Collection Service Center	HIGH
Chatbot	2,22	Receives answer from SEPS Agent	For general inquiries: The SEPS agent provides a real-time response to the user's inquiry through the online chat	HIGH
Chatbot	2,23	Conduct Satisfaction Survey and Conclude	For general inquiries: The user completes and sends the satisfaction survey, and the inquiry concludes.	MEDIUM
Chatbot	2.24	Integration w/internal and external systems	Consume the following web services: Ticket creation Ticket status inquiry Web service for identity valdiation	



Chatbot	2.25	Redirect to Service Center	For information structure inquiries: If the inquiry is about information structures related to a specific entity, the chatbot redirects the user to the collection service center.	MEDIUM
Chatbot	2.26	Chatbot Configuration	For Chatbot flow configuration, refer to annex 3.	

COMPONENT	IDENTIFICATION	FEATURE	DESCRIPTION	PRIORITY
Reporting and Analytics	3.1	Claims and Inquiry Status Report	Claims and Inquiry Status Report Provides an overview of all claims and inquiries received over a specific period. Included Fields: Total number of claims and inquiries Status (new, in process, resolved, closed) Average resolution time Financial entity Assigned agent Creation date	HIGH
Reporting and Analytics	3.2	Resolution Time Report	Analyzes the average resolution time for claims and inquiries: Included Fields: Average resolution time by type of claim and inquiry Identification of claims and inquiries with resolution times outside the SLAs	HIGH
Reporting and Analytics	3.3	Trends and Patterns Report	 Identifies trends and patterns in claims and inquiries over time. Monthly/quarterly/biannual/annual trends of claims/inquiries Analysis of the increase or decrease in claims by product type or financial entity Identification of recurring patterns in claims/inquiries by sex, level of education, canton and province of domicile of the individual, age Most frequent or cyclical complaint types Concentration of complaints by regulated entity or segment Group by geographic location of the complainant or financial entity. by sex, level of education, canton and province of domicile of the individual, age Ranking of entities with the highest claims, relative to the number of partners and clients of the entity 	MEDIUM



Reporting and Analytics	3.4	Claim Information Cube	Designed to analyze data related to consumer protection, claims, and inquiry management Dimensions: Time: Year, Quarter, Month, Day Geography: Country, Region, City Ticket type Claim type: Complaint category, Complaint subcategory Financial Entity: Entity name, Entity type Consumer Demographics: Age, Gender, Socioeconomic group Claim Status: New, In Process, Resolved, Closed Interaction Channel: Web, Chatbot, Phone, Email Facts: Total number of claims received Number of claims handled within and outside the deadline Average resolution time for claims Satisfaction scores from surveys Number of interactions per channel Monetary value of claims Total responses provided by the chatbot Update and Access: Daily updates from the transactional system and related information sources Accesses will be managed according to SEPS BI platform Development will be carried out on the SEPS BI platform.	MEDIUM
Reporting and Analytics	3.5	Dashboard Based on Complaint Information Cube	The dashboard should include at least the following indicators: • % of claims resolved with favorable pronouncements vs. total complaints managed in the Suptech tool • Total number of unresolved claims by the entity vs. total claims presented to the entity • Percentage of rejected claims • % satisfaction through cyclical survey	MEDIUM
Reporting and Analytics	3.6	User Information Cube	Designed to analyze data related to users who file a complaint. This cube will allow detailed analysis of users, their interactions with financial institutions, and their demographic characteristics Dimensions: User: User ID, Name, Identification (ID/RUC), Date of birth Time: Year, Quarter, Month, Day Geography: Country, Region, City Entity name, Entity type	MEDIUM



			 User Demographics: Age, Gender, Socioeconomic level, instruction level Type of Claim/Inquiry: Claim category, Claim subcategory Claim Status: New, In Process, Resolved, Closed Interaction Channel: Web, Chatbot, Phone, Email Facts: Number of Claim/Inquiries Resolution Time: Average resolution time for claim Customer Satisfaction: Satisfaction scores from surveys Number of Credits: Total number of credits per user Credit Amount: Monetary value of credits per user Number of Associated Cooperatives: Total cooperatives the user has credit with Number of Interactions: Number of interactions per channel Update and Access: Daily updates from the transactional system and related information sources Accesses will be managed according to SEPS BI platform Development will be carried out on the SEPS BI platform. 	
Reporting and Analytics	3.7	User Dashboard Associated with the User Information Cube of Complaints and Inquiries for SEPS	Present or embed a dashboard on the WEB portal with the following information from the information cube (example): User: Juan Pérez ID 1234567890 Age: 35 years Gender: Male Socioeconomic Level: Middle City: Quito Number of Claaims: 5 Number of inquiries: 7 Top 3 claims categories: Incorrect charges, poor service, interest calculation Top 3 inquiry categories: Electronic services, directive update, auditor registration Average Resolution Time for Claims: 10 days Position Type: Secretary FI's Total Credit Amount Credit Risk Rating ABC Cooperative 1000 A1 XYZ Cooperative 2000 B2 DEF Cooperative 3000 E	MEDIUM



Out of Scope:

- Aspects related to hardware infrastructure improvement, such as physical servers, network infrastructure, and other hardware components that could be required for the deployment.
- Adaptations to the CMS due to changes in financial regulations post-deployment.
- Financial Service Provider Internal Workflows automatization

Integration

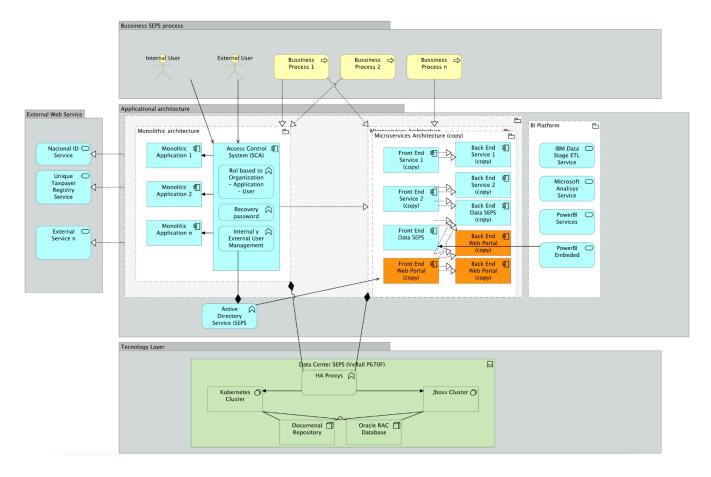
1. Web Portal

Upon completion of the web portal prototype, the code must be integrated into the following environment (preferably -but not limited to- Java). The proposal should describe how the vendor will facilitate adoption of the code in SEPS environment.

Aspect	Backend	Frontend
Languages and Frameworks	Java, Spring Boot, Hibernate/JPA, QueryDsl	JavaScript (ES6+), React, ECMAScript 2023
Databases	Oracle, SQL	
Technologies and Tools	Maven/Gradle, Git, Docker, Kubernetes, RESTful APIs, JUnit/Mockito, CI/CD	Redux/MobX, React Router, Functional Components, Styled Components/SASS, Axios/Fetch, SPA, Webpack/Babel, ESLint/Prettier, Jest/Enzyme, CI/CD, Git
Dependency Management	Maven/Gradle	yarn/npm
Error Handling	Custom Exceptions, Error Messages	Global Request Handling, Global Exception Handling, Loaders, Alerts
Testing	Unit Testing (JUnit/Mockito), Integration Testing, Postman Documentation, Code Validation (Kiuwan)	Unit Testing (Jest/Enzyme), Integration Testing, Code Validation (Kiuwan)
Documentation	Jswagger, Postman	JSDoc
Security	Spring Security, Input Validation, OAuth2, JWT, CORS, PMD	Input Validation, XSS Protection, CORS, CSRF
Development Project Structure	SEPS Backend Project Structure Template, Microservices	SEPS Frontend Project Structure Template, Microfrontends
Styling	CheckStyles, PMD	CSS-in-JS, Preprocessors (SASS/LESS)
Performance	Apache JMeter, Postman, PMD CheckStyles	Lazy Loading, Optimization (Webpack)
Accessibility	Coding Standards, Structure Return Standard in Endpoints	WCAG, Accessibility Testing (Lighthouse)



ACCELERATING THE DIGITAL TRANSFORMATION OF FINANCIAL SUPERVISION



The web portal to be developed should be deployed in the SEPS data center, for which the following guidelines must be considered:

- Prepare the RFC document detailing the deployment and rollback procedure.
- The development environment will be provided locally by the vendors' developers and will access SEPS IT resources via VPN.
- Use the SEPS version control repository (gitlab.seps.gob.ec).
- The deployment process includes testing and certifying the software in a pre-production environment before deploying it to production.

2. Al-Chatbot

For the deployment of the AI chatbot, the vendor must detail the process for transitioning the solution to live production.

3. Data Analytics

For the development of reports, dashboards, and information cubes, the following tools may be used, but are not limited to: (1) IBM DataStage - etl (2) IBM Netezza - warehouse (3)



Microsoft analysis services - information cubes (4) powerbi - bi reports (5) jasper - transactional reports.

Applicable Laws and Regulations

The engagement scoped by this PoC document may require the Agency to share certain data with the Lab and one or more vendors or innovators working as part of the Lab team. Several laws and regulations apply to the collection, processing, and sharing of financial and personal information, including:

- Monetary and Financial Code¹
- Organic Law of Popular and Solidarity Economy²
- Organic Consumer Defense Law³
- Financial Regulation Board Resolutions⁴
- Resolutions of the Superintendence of Popular and Solidarity Economy⁵
- National Financial Inclusion Strategy⁶
- Organic Law of Public Contracting⁷
- Law of Electronic Commerce, Signatures and Data Messages⁸
- Law for the Optimization and Efficiency of Administrative Proceedings⁹
- Law for the Protection of Personal Data¹⁰
- Organic Administrative Code¹¹
- National Cybersecurity Policy.¹²

³ https://www.dpe.gob.ec/

¹ https://www.seps.gob.ec/base-legal/

² Ibidem.

⁴ https://jprf.gob.ec/resoluciones-de-la-junta-de-politica-y-regulacion-financiera/

⁵ https://www.seps.gob.ec/resoluciones-de-entidades-del-sector-financiero-popular-y-solidario/

⁶ https://jprf.gob.ec/la-junta-de-politica-y-regulacion-financiera-emite-la-politica-y-estrategia-nacional-de-inclusion-financiera/

⁷ https://portal.compraspublicas.gob.ec/sercop/wp-content/uploads/2021/04/losncp_actualizada1702.pdf

⁸ https://www.telecomunicaciones.gob.ec/wp-content/uploads/downloads/2012/11/Ley-de-Comercio-Electronico-Firmas-y-Mensajes-de-Datos.pdf

 $^{^9~}https://www.gobiernoelectronico.gob.ec/wp-content/uploads/2019/08/ley-de-optimizacio\% CC\% 81 n-de-tramites-administrativos.pdf$

¹⁰ https://www.telecomunicaciones.gob.ec/wp-content/uploads/2021/06/Ley-Organica-de-Datos-Personales.pdf

¹¹ https://www.gobiernoelectronico.gob.ec/wp-content/uploads/2020/11/COA.pdf

¹² https://www.telecomunicaciones.gob.ec/wp-content/uploads/2021/06/Acuerdo-No.-006-2021-Politica-de-Ciberseguridad.pdf



II. Project Structure

Phase 1

This phase has 3 stages as detailed below:

- 1. Kickoff and interface design, including technical integration specifications
- 2. Development of the live-production-ready prototype
- 3. Deployment, Integration, testing, and signoff of the live-production-ready prototype in the SEPS Test environment.

Throughout all project steps, vendors are expected to meet weekly with key stakeholders of the Agency and the Lab's Launchpad team, to ensure close coordination and agility.

1. Kickoff and interface design, including technical integration specifications

The selected vendor, in coordination with the Lab's Launchpad team will gather requirements from the Agency and produce an initial Design Document that includes integration and user interface specifications. This document will explain the scope that will be implemented in the solution. This is the main reference document that will be used to develop, test, and deliver the solution for acceptance. It is a must that it has accurate and correct information about the business needed requirements.

This living document should include specifications for the client-facing portion of the prototype, communicated in a manner such that clients of the prototype can understand how to integrate with systems and processes, submit data, and use the system without necessarily understanding the entire architecture behind the software. It should include a traceability matrix listing all solution modules/functions/features, the source of requirements and establishes criteria for user acceptance testing for use during the testing phase.

This Document is to be shared as needed with any other key stakeholders (e.g., vendors of relevant software used by the Agency, any financial institutions needing to integrate) to allow them to develop integrations and/or adapt existing software during the development phase. The vendor will also provide a project plan/schedule detailing high level project schedule listing start and end dates of main phases, milestones, and activities. The schedule will be following the chosen project lifecycle chosen for the project.



2. Development of the live-production-ready prototype

The vendor will swiftly move from design/documentation to mockups and/or begin coding the solution with iterative review/feedback work sessions with the project team. The project team including IT, the Lab and vendor will meet weekly to co-create the solution, discuss design and requirements, documenting user stories and key performance indicators, reviewing and iterating on mockup, then testing and iterating the features and functionality with hands-on live test application. The vendor will develop and document a test plan alongside user stories and requirements gathering.

The project team and vendor will work asynchronously between meetings to make progress on development, testing and documentation iteratively building on each week's progress. The vendor will track progress, timelines, next steps, meeting minutes, decisions/agreements, and other project management responsibilities.

3. Deployment, Integration, Testing, and signoff of the live-production-ready prototype

Once the prototype has been completed to the satisfaction of the involved parties, integration and testing into the SEPS environment can begin. The working prototype will be tested with the Agency, based on any user acceptance criteria defined during the design stage, to allow the vendor to ensure that the prototype is functional with real data before it is scaled into production. This approach also minimizes the risk of interruption due to unforeseen technology failure and serves to inform estimates of the cost to scale the prototype to a production-grade service.

A cyclical final test of the prototype and improvements by the developers must be done until the product is adherent to the functional specification document as reflected through the completion of the user acceptance testing criteria. Once UAT is complete, the prototype package will be expected to be deployed into the SEPS' production environment and the code delivered, including source and object code, training materials, project documentation, and other items to be specified in the Project Agreement with the selected vendor.

Phase 2

Following successful delivery and deployment of the prototype in the SEPS Test environment in Phase 1, the Agency may opt to engage with the vendor for assistance in deploying a full solution into the Production environment (including technical requirements and/or components that were not feasible by the December deadline). The production roadmap will inform Phase 2 with the necessary requirements to support the SEPS IT team with a deployment plan that includes all



necessary support and documentation and resources needed for full implementation. The solution provider will be expected to conduct business user training and technical training along with handover and documentation of the solution. Should the Agency opt to engage the vendor for this effort, it will be funded through a separate Project Agreement.

TIMELINE

The project should commence as soon as practically possible after the Project Agreement (contract) comes to effect. This Project will deliver a live-production-ready prototype that will be tested, delivered and deployed in the SEPS' test environment by December 2024.

III. Vendor Selection

PROJECT AWARD

The successful applicant will:

- Be awarded a grant from the Bill & Melinda Gates Foundation to develop and test the required solution. This is a fixed-sum contract to cover all the applicant's expenses related to the development, testing work, including staff time, hardware, software, travel, and all other project-related expenses.
- Be listed in the Lab's online <u>Vendor Database</u>, a dynamic, web-based platform to explore and connect with solution providers who have been active in the global suptech market.
- Be invited to the Lab's SupTech Week the largest gathering of the suptech community globally, where you will have the opportunity to demo the prototype to potential clients and connect with funders.
- Be recognised in a case study the Lab will write following the successful completion of this project, distributed through the Lab's direct newsletter to a list of over 20,000 global contacts in the suptech space, and on LinkedIn.
- Engage with the suptech community through the Lab's hackathons and tech sprints and receive tailored coaching from the Lab on coordinating suptech projects with Financial Authorities.
- Enhance your platforms offerings with new tools developed through this collaboration.

2. KEY FEATURES OF THIS INITIATIVE

 Blind review process: A panel of expert reviewers will score anonymised proposals without knowing the name of the vendor submitting them



- Competitor scorecard: Applications will be assessed by the panel using a set of scoring metrics and weighing the relative importance of each attribute.
- Rapid turnaround time: We will select the winning vendor and award 50% of the grant within 15 days from submission of a valid invoice. The remaining 50% of the award will be granted in one installment upon completion of the deliverables according to projected timelines.

3. RULES AND GUIDELINES

a. Submission Requirements

Selected vendors must demonstrate that their proposed solution meets the needs of the Project, both in terms of technical topic responsiveness, execution, and innovative approach.

Please submit your RFP via this <u>form</u>. In the 'Proposal' section, please submit your proposal following the <u>prescribed structure</u> below:

Part 1 - Brief company background:

- Technical expertise to effectively implement the project
- List of representative projects
- Managerial capabilities and relevant experience to effectively implement the project
- Adequate bilingual (English/Spanish) resources to devote to the successful implementation

This section should be no longer than 4 pages (font Century Gothic, size 11, line spacing multiple at 1.15)

Part 2 - Technical proposal:

- **Detailed technical specification and architecture.** This should address components of the key technical requirements in Section I. This section should be no longer than 8 pages (font Century Gothic, size 11, line spacing multiple at 1.15). A technical architecture diagram should be included.
- Execution plan and resourcing. Indicative development / implementation schedule based on the timeline parameters set out above and the project structure set out in Section II. This section should be no longer than 4 pages (font Century Gothic, size 11, line spacing multiple at 1.15).
- Additional element for consideration. A free-form response to elaborate on the innovative aspects of the solution you propose and why your agency should be awarded this competition. This section should be no longer than 1 page (font Century Gothic, size 11, line spacing multiple at 1.15).
- Indicative development / implementation schedule. Based on the timeline set out above.



Information needed for due diligence

Any questions and requests for clarification should be sent via email to <u>suptech-launchpad@jbs.cam.ac.uk</u> with "RFP SEPS... " in the subject

b. Tips for applicants

- 1. Vendors may submit proposals for developing a single component (e.g., an AI chatbot), a combination of components (e.g., a web portal and a data analytics tool), or all three components together (a web portal, an AI-chatbot, and a data analytics tool). Proposals should identify specifically which requirements listed in the Key Technical Requirements section are proposed to be included in the December 2024 solution, and which would be subsequently phased for full implementation with proposed budget and timeline for each component.
- 2. Your proposal must demonstrate an innovative approach that meets all stated goals and complies with all restrictions and guidelines.
- Personal and organizational information should be provided separately from the proposal.
 Proposals will be sent to reviewers without personal or organizational information. Do not include any identifying information directly in your proposal.
- 4. In addition to subject matter experts, your proposal will be reviewed by a panel with broad expertise and a track record in identifying innovations these reviewers may not be deep domain experts in your field. You must describe your ideas in unambiguous language without the use of jargon unique to your field.
- 5. The work proposed in your application must include a clear set of key activities required to develop, test, and deploy the prototype solution. Proposals with vague descriptions or vague methodologies will not be funded.

c. Disclaimer

The Lab reserves the right to edit, invalidate, terminate, and/or reissue this RFP at any time and for any reason. The Lab also reserves the right to select a vendor through an alternate method and/or adopt an alternate timeline for vendor selection that differs from the method and/or timeline described in this document, the websites of the Lab and Launchpad, and any other communications related with the process. Furthermore, the Lab expressly disclaims responsibility for any costs incurred by any vendor in responding to this RFP, regardless of whether the RFP is edited, invalidated, terminated, and/or reissued at any time and for any reason.

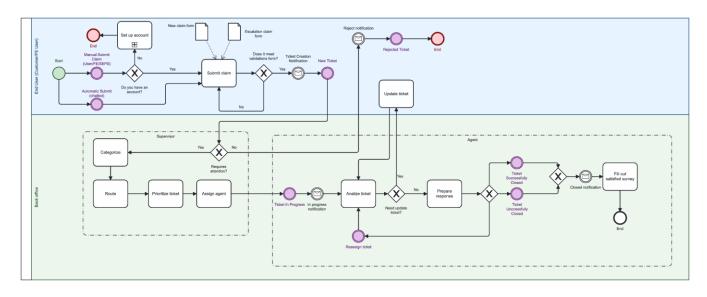


Appendix 1. Claims input form

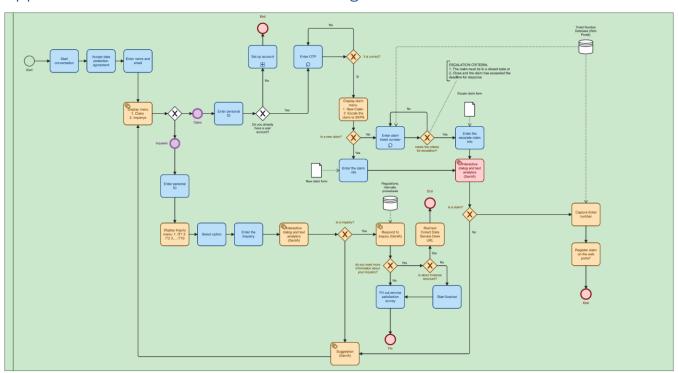
SUPERIN DE ECONOMÍA	FORMULARIO PARA PRESENTACIÓN DE RECLAMOS						
Fecha:							
INDICACIONES PARA LLENAR EL FORMULARIO 1. El formulario debetá ser presentado debidamente firmado. (firma electrónica o autógrafa) 2. Las notificaciones y/o comprobantes que se generen producto de la atención del presente requerimiento serán enviadas al correo electrónico del remitente, según los registros que se encuentran disponibles en el formulario. 3. Los campos del presente formulario no podrán ser modificados por los usuarios. 4. La petición debe determinar claramente que es lo que pretende o solicita con la presente							
Marque con una X si pertenece algún grupo de atención priorital Constitución	ia de acuerdo Art. 35 d	e la	Marque con una X si tiene algun tipo de discapacidad				
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2 ASUNTO SOBRE EL CUAL YERSA SU PETICIÓN (marque con una x)							
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6 DATOS Nombre de la Entidad:	DE LA ENTIDAD CONT	RA LA QUE SE PRES		RECLAMO JC de la Entidad:			
Nombre del Representante Legal		Cargo:					
Nomble del nepresentante Legal				Caryo:			
7 DECLARACIÓN, ACEPTACIÓN, Y AUTORIZACIÓN 1 Autoritos a este organismo de control, a realizar cuanto análisis y verificación se consideren necesarias, por lo cual, eppresamente autoritos a las Depenitentedencia de Economía Propular y Solidaria a acceder, solicitar y recabar mis datos personales y de mis operaciones de carácter financiero, acorde a los artículos 323 y 353 del Código Orgánico Monetario y Financiero, sin que esto implique disulgación a terceras personas que no sean parte del procedimiento, encophazando aquellas que por mandato de la ley u orden de autoridad competente, pueden acceder a toda la información de la Superintendencia. 2 Acepto que las notificaciones sobre el presente reclaimos em enteriole(n) al (los) correc(s) electrónico(s) señalados en el presente documento, en consecuencia me comprometo a revisar el (los) correc(s) electrónico(s) señalados en el presente documento, en consecuencia me comprometo a revisar el (los) correc(s) electrónico(s) señalados (s) en este formulació y a mantenerio(s) habilitado(s) para recibir las correspondientes notificaciones. 3 Conozco que el artículo 187 del Código Orgánico Administrativo establece que la denuncia no es vinculante para iniciar el procedimiento administrativo y la decisión de iniciar o no el procedimiento se comunicará al denunciante en Acepto que la veracidad y autenticidad de la información proporcionada por el denunciante en la gestión del presente trámite, consignados en este formulatio, y sus documentos anexos, son de exclusiva responsabilidad del peticionario. 5 Conosco que, en aplicación del Art. 40 del Código Orgánico Administrativo, debo abstenerme de emplear actuaciones dilatorias en los procedimientos administrativos, de efectuar o aportar, a sabiendas, declaraciones o documentos falsos, o formular alfirmaciones termetarias u otras conductas contratias al principio de buena le. 6 Acepto acogerme a las disposiciones pertinentes, de la Resolución No. SEPS-IGT-SGE-IGS-2018-VID, de 5 de julio de 2018, emitida esta Sup							
Nombre:	Nombre			Telefono de contacto:			
Nro. de identificación:	Mat. Pro	r. INFO.:		Correo electrónico			



Appendix 2. Web Portal Diagram



Appendix 3. Web Portal + AI Chatbot Diagram





Appendix 4: Frequently Asked Questions

What are the SupTech Launchpad Competitions 2024 about?

The financial authorities participated in the Cambridge SupTech Lab's <u>Capacity Building & Education</u> programmes where they developed proofs of concept (PoCs) of suptech applications that would enhance their supervisory capabilities. Through global competitions, the Lab will award technology providers to build working prototypes of the applications. This work is sponsored primarily by the Bill & Melinda Gates Foundation, with one project also funded by the International Funding Corporation (IFC).

Can the submission deadline be extended?

The deadline has been extended to August 9, 2024.

What is the budget for this project?

Phase 1 cannot exceed the grant amount of \$100,000. We aim to receive accurate costs associated with phase 2 in order to inform an assessment of funding necessary to deploy the working prototype in a production environment.

What kinds of deliverables will the award recipients need to provide, and when will they be due?

These items and timelines are explicitly elaborated in each RFP and finalised during contracting and project kick-off in the form of a Project Agreement.

What is the definition of a production-ready working prototype?

By 'production-ready working prototype,' we mean a functional solution that delivers the capabilities laid out in the RFP and subsequent project agreement, integrating with live systems and databases in the Agency's Test environment, as required for completion. We do <u>not</u> mean interactive design mock-ups, a proof of concept, or other non-functional artefacts that do not deliver the required functionality.

How does the Launchpad provide for the continuity of the solution beyond the working prototype?

Through the competition and partnering processes introduced here, all parties' needs are served through appropriate partnering documents, agreements and licensing arrangements while retaining maximum flexibility in arrangements beyond the delivery of the working prototype. For vendors, this means an ability to continue



ACCELERATING THE DIGITAL TRANSFORMATION OF FINANCIAL SUPERVISION

building upon the work delivered here. For financial authorities, this means procuring the vendor introduced via the SupTech Launchpad, continuing forward with an inhouse or another team that best meets their needs, or some combination of these two approaches. The continuity of services is prioritised while also ensuring a healthy marketplace of solutions.

For the <u>Al-Chatbot</u>, <u>Web Portal</u>, and <u>Automated Transactional Analysis</u> and the <u>Complaints Monitoring with Automated Collection</u>, <u>Processing and Advanced Analytics</u> projects, the requirements of "Phase 2" define the support needed to transition from a working prototype defined by a "Test" specification, to a live solution defined by a "Production" specification, using the source code developed during "Phase 1." Additionally, the Technical Proposal/Information needed for due diligence can include information to assess the vendor proposal for a longer-term engagement where the Agency may consider estimated cost of annual support of implemented solution after going live for three years, daily rate for software development enhancements, warranty periods, and maintenance contracts. Solutions that involve platforms or licensed products must be supported for at least five years with no End of Life (EOL) or End of Support (EOS) announcements. The proposal should include descriptions of license model or details of all required licenses of the solution environments of all solution layers, project bill of material and Support Level Agreement.

We provide our software under license and maintain ownership of our source code. Can we still submit a proposal?

The RFP indicates that "By default, it should be assumed that the entirety of the solution will be transferred to the Agency's in-house team at the end of the prototyping phase." Vendors can take exception to any requirement of the RFP; however, all proposals will be evaluated against these requirements. It is possible that following delivery of the prototype, the Agency decides to engage with the vendor on a licensed solution.

How should our proposal address areas where thorough analysis is required before we can estimate and propose a precise solution?

The project team has defined business requirements and is expecting that the vendor will lead design sessions to refine analysis, options, implications, and recommendations to form a more granularly specified basis for the solution. The proposals can account for variations in implementation based on this design phase, however, should as a minimum identify the options, examples and recommendations based on experience and expertise.



What if there is not enough time to complete all the requirements type by December

The working prototype is intended to help launch the Agency into the digital transformation journey. It should be a Minimum Viable/Loveable Product (MVP/MLP) to deliver a baseline. Requirements that are at risk of not being accomplished by December should be identified at a high level in the proposal, then thoroughly documented throughout the project in a production roadmap, which will in turn inform transition to go-live, and the next steps in the journey

How can I contact the Lab to ask clarifying questions?

Any general questions prior to the submission deadline should be sent via email to the SupTech Launchpad at suptech-launchpad@jbs.cam.ac.uk with the subject line 'Cambridge SupTech Lab – SupTech Launchpad 2024 Competitions' along with an explicit reference to the project in the body of the email. Specific questions about each project should also reference the corresponding requirement(s) defined in each RFP.

What is the timeline for the SupTech Application Incubation Competitions 2024?

Request for Proposal deadline	August 5, 2024		
Selection/Project	August 2024		
Agreements/CDA/NDAs			
Projects kick-off	September 2024		
Prototypes completed (phase 1)	December 2024		
Live-Production (phase 2)	April 2025		

Please note the dates above may be subject to change if necessary. All applicants will be duly informed of any changes.

What does the award consist of?

Each winning vendor will be awarded funding through a grant to be disclosed following receipt of all proposals, to develop and test the required working prototype solution. This is a fixed-sum contract intended to cover the vendor's fees and costs that are directly related to the development and testing work, including staff time, hardware, software, travel, and all other project-related expenses.

Moreover, each firm will be invited to join the Cambridge SupTech Lab Launchpad. Through the Launchpad, the vendors will:

Be awarded a grant to develop and test the required solution. This is a fixed-sum contract to cover all the applicant's expenses related to the development and testing work, including staff time, hardware, software, travel, and all other project-related expenses.



Be listed in the Lab's online <u>Vendor Database</u>, a dynamic, web-based platform to explore and connect with solution providers who have been active in the global suptech market.

Be invited to the Lab's SupTech Week - the largest gathering of the suptech community globally, where you will have the opportunity to demo the prototype to potential clients and connect with funders.

Be recognised in a case study the Lab will write following the successful completion of this project, distributed through the Lab's direct newsletter to a list of over 20,000 global contacts in the suptech space, and on Linkedln.

Engage with the suptech community through the Lab's hackathons and tech sprints and receive tailored coaching from the Lab on coordinating suptech projects with Financial Authorities.

Enhance your platform with new tools developed through this engagement.

How does the process of shortlisting and selection work?

There are three components of the shortlisting and selection process:

Blind review process: A panel of expert reviewers will score anonymised proposals.

Competitor scorecard: Applications will be assessed by the panel using a set of scoring metrics and weighing the relative importance of each attribute.

Rapid turnaround time: The selected solution provider will receive 50% of the total grant within 15 working days of the receipt of an initial invoice following project inception/kickoff. The remaining 50% of the award will be transferred in one instalment upon completion and signoff of the deliverables according to the Project Agreement that is executed with the selected solution provider.

Who can participate in the Competitions?

The SupTech Launchpad 2024 Competitions aim to attract high-potential startups and developers who are seeking engagement with financial authorities to accelerate their idea or solution into the growing suptech market. Participation is open to firms from around the world that are looking to develop solutions to address financial sector regulatory oversight and supervision challenges.

Is there a cost to participating in the Competitions?

No.

Do I already need a prototype of my project to participate?

Not necessarily, although past work may serve to demonstrate expertise (i.e., experience designing, innovating, developing, and testing working solutions with



supervisory authorities in the suptech space) and thus may be taken into consideration.

How are the proposals judged?

We look for proposals with clarity and focus, responsiveness to the financial authorities' needs and a good chance of successful prototype development.

Proposals from vendors will be judged based on a combination of factors, including: relevant experience in building technologies required for the solution

technical and managerial expertise

adequacy of resources

responsiveness to requirements laid out in the RFP

feasibility of the proposed execution plan

level of innovation brought to the proposed suptech solutions.

Additional details are included in the RFP documents, and associated scorecards will be provided to judges to ensure a consistent rating system.

Who will be participating in the judging panels, and how are judges selected?

A curated set of judges specific to the requirements of each RFP, with expertise covering the relevant project requirements (e.g., supervisory area, the development and deployment of innovative products, AI and data science, human-centred design, business modelling).

What are the next steps if my application wins the Competition?

Once you are selected as a winner of a specific Competition, the Lab will complete final due diligence on the company, register your company within the Cambridge Judge Business School procurement system and send all the contracts for the development of the project. The winners are planned to be officially announced In August, and after you have issued the first invoice, we plan to transfer the first 50% of the award by September in accordance with the timelines expressed above and in the Project Agreement.

Will I receive feedback on my idea/prototype if I am not selected?

We expect to receive a sizeable number of applications and therefore, it is unlikely that we will be able to provide specific feedback to the firms that are not selected.

How do I know the judges will not steal my solution?

We treat applications with the utmost care for the sensitive information that is included therein. Judges who are reviewing applications will be covered under a non-disclosure agreement (NDA) that will prevent them from profiting from any intellectual property you choose to describe through this process.



Is the grant a one-time award, or can it be renewed?

The grant is a one-time award, and it cannot be renewed. Vendors who have participated in similar processes (for example, via the R²A programme) have gone on to commercially license their suptech applications to the partnering financial authority, as well as other public and private sector organisations.

Can awards funding be used for indirect costs?

Yes. Funding may be used for any expense necessary to complete the project goals. Vendors and innovators must be prepared to be accountable for the money they spend as well as documentation relating to fulfilling the requirements of the Project Agreement.

Who will own the developed prototypes?

Vendors will provide an unlimited, perpetual, transferable, worldwide, irrevocable, non-exclusive, fully paid-up, royalty-free license to use, execute, perform, display, share with contractors or project funders, maintain, modify, adapt, enhance and create derivative works of the deliverables, in object code form, to Cambridge Judge Business School and the respective financial authority.

For clarity, this license does not include a perpetual license for the use of the vendor's underlying pre-existing software or intellectual property. Any license to use the pre-existing software independently developed prior to the provision of services within this project shall be agreed to by the parties in a separate agreement.

Can the product/idea developed from this process be commercialised?

Yes, as elaborated in other areas of this FAQ. Working prototypes funded by the Bill & Melinda Gates Foundation are subject to their <u>Global Access</u> requirements, the implications of which will be project specific and, thus, elaborated in a separate agreement with the vendor.

Can I work on other projects while working with a SupTech Launchpad financial authority, or would I be expected to work solely with the partnering agency?

We do not expect exclusivity from the vendor. Still, we do consider in your proposal the fact that you will have specific resources focused on the development of the prototype, and your involvement in other projects will not hinder the correct development of the project you have been awarded and limit the rights and expectations of the Lab and the financial authority you will partner with.



What are the specific requirements to participate in the process?

The project requires a vendor with the capacity, relevant experience, and resources to design, develop, test, and deploy a prototype of a suptech application. The requirements for each competition are detailed in the associated REOI and/or RFP, but, for example, key qualifications may be drawn from the following list of criteria:

Specificity: The competition is result oriented, and the proposed solution needs to have a high level of detail and granularity with respect to the expected output.

Precedent: The applicant needs to work on a novel solution.

Geography: The vendor can be based in any jurisdiction. Data needs to be stored in an infrastructure compliant with the needs of the financial authority.

Collaboration: The solution's development should be conducted with the team designated by the financial authority in each distinct phase.

The vendor and proposal must ensure sufficient experience to build an application that can serve the data needs of the financial authority, for example:

integrate with the existing application within a governmental entity

allow the migration of existing data

provide real-time, on-demand support and the ability to generate reports or summaries

provide a high standard of application security.

A demonstrated ability to:

manage the product lifecycle

develop, complete, implement, maintain and deliver the appropriate technologies professionally write documentation

maintain an enterprise ecosystem.

communicate in the language mandated by the RFP.

Experience with:

suptech solutions

working with regulators and financial authorities

frontend development and UI/UX design (as needed)

data products and practical applications of analytics and data science (for example, AI/ML)

software engineering

application architecture and DevOps

programme/project management and business analysis

agile methodologies for application development

application integration and performance tuning/optimisation.

Knowledge including:

cybersecurity and secure application development coding standards

best practices in the relevant fields to the solution at hand.



Resources:

Technical expertise in related knowledge and experience

Sufficient staffing and computing resources required by the identified feature and time requirements and constraints

Sufficient specification of online, on-premises and/or hybrid computing resources

Adequate project management staffing based on requirements

Software, hardware, network and cloud computing licenses and subscriptions to cover the development, implementation, & warranty period.

The requirements are the ability to leverage technical skills, context expertise and agile delivery methodologies for project planning, design, building and testing, stakeholder engagement, and effective risk management to ensure on-time completion of the project without budget overrun.

What supporting documentation must be provided by vendors?

Interested vendors must demonstrate that they are qualified to perform the services required for the project, as specified in each Competition's respective REOI and/or RFP. For example, interested vendors are asked to address the following requirements in their submission:

Company and/or C-suite background (including the technical and managerial capabilities of the firm), including a list of past representative projects

Information on the qualifications of management and key staff to be involved in the project, including whether they have experience working on suptech projects

A summary of your working experience in the geographies related to the projects. For this 2024 cohort, this includes: (1) India, (2) Ecuador, (3) Middle East/N. Africa

Examples of prior experience related to the development of this solution prototype or similar technological solutions

Indicative development/implementation schedule based on the timeline set out above Supporting documents may be submitted (for example, company brochures, case studies and CVs) as attachments to the submission email.